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ARIZONA CORPORATION COMMISSION INCORPORATION DIVISION

FILING FEE \$25.00

| ADDRESS 150 Avenue of the Americans, New York, New York 10019 PPICERS NAME STREET CITY-STATE Treadent (see Pres. See Schedule Attached. Current Assets: Cast on Itand S. Ca | | ORPORATION FAIRBAL | | | |
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| DEFFICES NAME See Schedule Attached See Schedule Actached See Schedule Actached See Schedule Actached See Schedule Actached See Schedule | | | | New York 10019 | |
| Presented Received Present See Schedule Attached. Present | | NAME | | STREET | CITY- STATE |
| See Schedule Attached. | | · · · · · · · · · · · · · · · · · · · | | | 0.1 0 |
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| Deferred Charges: Prepaid expenses Organization expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 20,000.00 STATE OF New York COUNTY OF New York STATE OF New York SECURITY OF New York OUNTY OF New York SUBJECTIVE, of the above-named corporation, do solemnly swear that the foregoing is a free, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Companisation. Subscribed and sworn to before me this Velay of Max Subjust, 180, 190, 190, 190, 190, 190, 190, 190, 19 | Markets | ible Securities \$ | | Other Datonings. | |
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| Shares Outstanding \$ TOTAL \$1,000.00 STATE OF New York COUNTY OF New York We Dana W. Hayward Assistant Secretary products, and Robert E. Whiteley Assistant Treases of the above-named corporation, do solemnly swear that the foregoing is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation Commission. Subscribed and sworn to before me this I day of Max Indian, sactor of the Work Asst. Secretary public, 5100 of flaw York My commission expires Outstanding \$ If POSSIBLE, PLEASE USE TYPEWRITER TO FILL REPORT. MAKE CHECKS PAYABLE AND SEND REPORT TO ARIZONA CORPORATION COMMISSION, CAPITOL ANNEX, PHOENIX, ARIZONA FOR OFFICE USE ONLY — DO NOT FILL IN THIS BOX At request of whose address is Filed by Filed by Shares Outstanding \$ Shares O | | SCHEDULE 3. CAPITAL | , | SCHEDULE : | 4, SUMPLÚS |
| Shares Outstanding \$ Shares Outstanding \$ TOTAL \$1,000.00 STATE OF New York COUNTY OF New York We. Dana W. Hayward Assistant Secretary County and Robert E. Whiteley Assistant Treas Sericity, of the above-named corporation, do solemnly swear that the foregoing is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation Commission. Subscribed and sworn to before me this day of Marthular and Clasters County My commission expires Signature If POSSIBLE, PLEASE USE TYPEWRITER TO FILL REPORT, MAKE CHECKS PAYABLE AND SEND REPORT TO FILE BORY IN THIS BOX Filed in the office of the Arizona Corporation Commission, Incorporation Division At request of Filed by Other capital surplus Earned surplus (or default) TOTAL \$ 30,681.5 TOTA | No. | Class | 1 000 00 | Paid in Surplus / 😭 💮 🥍 | - Size 1 - |
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| COUNTY OF New York We. Dana W. Hayward Assistant Secretary products, and Robert E. Whiteley Assistant Treases Secretary of the above-named corporation, do solemnly swear that the foregoing is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation Commission. Subscribed and sworn to before me this day of Max delight, state of flaw York My commission expires Assistant Treases My commission expires Assistant Treases Outside to Riew York Asst. Secret Asst. Treases Outside to Riew York Opposition Depression Depression Depression Soundy FOR OFFICE USE ONLY — DO NOT FILL IN THIS BOX Filed in the office of the Arizona Corporation Commission, Incorporation Division At request of Secretary products and Robert E. Whiteley Assistant Treases Filed by Filed by | | | TAL \$1,000,00 | \(\text{\text{\$\gamma}}\) | TOTAL \$ 10.001.9 |
| We. Dana W. Hayward Assistant Secretary mending, and Robert E. Whiteley Assistant Treas Secretary mending, and Robert E. Whiteley Assistant Treas Secretary of the above-named corporation, do solemnly swear that the foregoing is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation Commission. Asst. Secretary mending is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation Commission. Asst. Secretary mending is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending is a true, complete and corporation Commission. Asst. Secretary mending | STATE OF_ | New York | | | |
| We. Dana W. Hayward Assistant Secretary products, and Robert E. Whiteley Assistant Treas Secretary for the above-named corporation, do solemnly swear that the foregoing is a true, complete and correct statement to the best of our knowledge and belief, and have caused same to be prepared and delivered to the Arizona Corporation Commission. Asst. Secretary products and Robert E. Whiteley Assistant Treas Subscribed and sworn to before me this day of Mary shaller, section Not and the secretary products of the Arizona Corporation Commission. Asst. Secretary products of the Arizona Corporation Commission and Corporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Section 19, 1967. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission, Incorporation Commission. Asst. Secretary products of the Arizona Corporation Commission. Asst. Secretary products of the Arizon | | New York |) ask. | C. I | Salaria A - |
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| Asst. Secret Subscribed and sworn to before me this. I day of Mar thrust, see 5. Not and the Arizona Corporation Commission. Asst. Secret May of Mar thrust, see 5. Not and the Arizona County Public, State of New York Outsined in Quadra County NOTARY SEAL Separate Asst. Treas: IF POSSIBLE, PLEASE USE TYPEWRITER TO FILL REPORT. MAKE CHECKS PAYABLE AND SEND REPORT TO ARIZONA CORPORATION COMMISSION, CAPITOL ANNEX, PHOENIX, ARIZONA FOR OFFICE USE ONLY — DO NOT FILL IN THIS BOX At request of whose address is Filed by Filed by | We, Da | na W. Hayward A | ssistant Secretar | Y PROBLEM and ROBERT E. WILL | teley Assistant Treas |
| Asst. Secret My commission expires. NOTARY SEAL IF POSSIBLE, PLEASE USE TYPEWRITER TO FILL, REPORT. MAKE CHECKS PAYABLE AND SEND REPORT TO ARIZONA CORPORATION COMMISSION, CAPITOL ANNEX, PHOENIX, ARIZONA FOR OFFICE USE ONLY — DO NOT FILL IN THIS BOX At request of — whose address is — Secret Asst. Secret | | the above-named corporation, do a | piemnly swear that the fo | oregoing is a true, complete and correction. | t statement to the best of our know |
| My commission expires Description Descr | Make and balls | | pared and delivered to it | | Asst. Secret |
| Senature Signature S | edge and belie | | V | | 10.000 |
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| Signature | edge and best Subscribed an | d sworn to before me this 2 day o | No Maria | AW YORK / EL ULCO | Asst. Treasu |
| Filed in the office of the Arizona Corporation Commission, Incorporation Division At request of Filed by Filed by | edge and bette Subscribed an My commission | on expires | Ho. 19 255 235 | AW York ICEL CLCO | Asst. Treasu |
| Filed in the office of the Arizona Corporation Commission, Incorporation Division At request of Filed by Filed by | edge and bette Subscribed an My commission | on expires | Qualified in Quarte Co | AW York ICEL CLCO | Ze- |
| Filed in the office of the Arizona Corporation Commission, Incorporation Division At request of | Subscribed an My commission | on expires. | Validic, 513b; cf R Hn, 10 355,235 Qualified in Quaras Co Commission France March | ew York / ELL Co. Juney 30, 1967 | CURPORATE SEA |
| At request of whose address is filed by 19 fields | Subscribed an My commission | d sworn to before me this day of on expires. SAL Signature POSSIBLE, PLEASE USE TYPEY | Ha. 19 152335 Ha. 19 152335 Qualified in Quaens Ci Omorssion Experies March WRITER TO FILL, REP | EW YOR / EL CO 100 JUNEY 30, 196 J DRT. MAKE CHECKS PAYABLE ANI | CURPORATE SEA |
| At request of whose address is filed by 19 fields | Subscribed an My commission | on expires. SAL Signature POSSIBLE, PLEASE USE TYPEY ARIZONA CORPO | Problem Store of Mr. 10 2020/2025 Qualified in Quarte Commission Deputes March VRITER TO FILL REPORATION COMMISSION. | EW York / E. L. Co 30, 196 / DRT. MAKE CHECKS PAYABLE ANI CAPITOL ANNEX, PHOENIX, ARY | CURPORATE SEA |
| Filed by Diffection | Subscribed an My commission NOTARY SE | d sworn to before me this day of on expires. CAL Signature POSSIBLE, PLEASE USE TYPEY ARIZONA CORPO | VRITER TO FILL REPRACTION COMMISSION. OFFICE USE ONLY | ORT. MAKE CHECKS PAYABLE AND CAPITOL ANNEX, PHOENIX, ARE DO NOT FILL IN THIS BOX | CURPORATE SEA |
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| VIII 63011 | Subscribed an My commission NOTARY SE | on expires. CAL Signalur POSSIBLE, PLEASE USE TYPET ARIZONA CORPO FOR coffice of the Arizona Corporation | VRITER TO FILL REPRATION COMMISSION, OFFICE USE ONLY Commission, Incorporati | over York The Company The Com | CORPORATE SEA D SEND REPORT TO FEE \$25.0 19 65 |
| | Subscribed an My commissic NOTARY SE IF Filed in the At request | on expires. CAL Signature POSSIBLE, PLEASE USE TYPEY ARIZONA CORPO FOR coffice of the Arizona Corporation of | VRITER TO FILL REPRATION COMMISSION, OFFICE USE ONLY Commission, Incorporati | over York The Company The Com | CORPORATE SEA D SEND REPORT TO FEE 825.0 19 65 |



FAIRBANKS MORSE INC (Formerly Known As FAIRMORCO CORPORATION) OFFICERS AND DIRECTORS

Richard II. Griebel William D. Ford

David I. Margolis James T. Devandy Donald E. O'Keefe William S. Schwab Dana W. Hayward

Robert E. Whiteley

James T. Devaney William D. Ford Richard H. Griebel President
Vice President and
Secretary
Treasurer
Assistant Secretary
Assistant Secretary
Assistant Secretary
Assistant Secretary
Assistant Treasurer
Assistant Secretary and
Assistant Treasurer

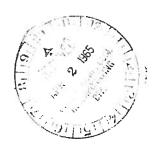
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FAIRBANKS MORSE INC (Formerly Known As FAIRMORCO CORPORATION)

OFFICERS AND DIRECTORS

President
Vice President and
Secretary
Treasurer
vistant Secretary
sistant Secretary
Assistant Secretary
Assistant Treasurer
Assistant Secretary and
Assistant Treasurer

Director Director 1290 Avenue of the Americas, New York 19, New York

1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York One North LaSalle Street, Chicago 2, Illinois

1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York

1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York 1290 Avenue of the Americas, New York 19, New York

FAIRBANKS MORSE INC BALANCE SHEET AS AC 1 MEER 31, 1964

Assets

| Cash Notes and accounts receivable (net) Inventories Investments Buildings & other depreciable property (net) Land Other assets | \$ 839,505 18,969,896 26,907,-32 7,680,463 18,227,276 510,985 |
|---|--|
| other assets | 589,125 \$73,724,682 |
| | |

Liabilities and Capital

| Accounts payable Notes payable & current maturities of long-term debt Accrued expenses Reserved for plant consolidation, rehabilitation, etc. Debental bonds payable Capital Stock: Common | \$14,030,486 3,902,334 5,422,387 1,319,879 17,723,000 |
|--|---|
| Capital surplus Earned surplus | 1,000 30,681,961 643,635 |
| | 573 724 602 |



FAIRBANKS MOREF & CO . 1790 AVENUE OF THE AMERICAS NEW YORK 18 N Y . 2 12 PLAZA 7-6400

EXECUTIVE OFFICES



AIR MAIL

Arizona Corporation Commission Capitol Annex Phoenix, Arizona

Gentlemen:

In reply to your letter of October 12, 1964, please be advised that the fiscal period adopted by Fairbanks Morse Inc is the Calendar Year ended December 31st.

1-10186

Very truly yours,

(-11-64)

Elliot Seidman Tax Department

ES: PPM

ARIZONA CORPORATION COMMISSION INCORPORATION DIVISION

PILING FEE \$25.00

| Cash on Hand Demand Deposits Inventories (| an five attach separate sheet) ITEMENT LIABILITIES Prent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest Ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors Term Debts. Erves: Liabilities: Shares Outstanding (Sched. 3) | |
|---|---|------------------------------|
| President Vice-Pres Secretary Pressurer BOARD OF DIRECTORS (If more to the secretary to th | an five attach separate sheet) TEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | CITY- STATE |
| Becretary Pressurer BOARD OF DIRECTORS (If more to see List Attached. Cashon Hand Deposits Inventories (basis Accta Rec. (trade) net Notes Rec. (trade) Other current assets: See Schedule Attached. See Schedule Attache | an five attach separate sheet) TEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| BOARD OF DIRECTORS (If more to see List Attached. See List Attached. ASSETS Current Assets: Cash on Hand Demand Deposits Inventories (bass Accta. Rec. (trade) net Notes Rec. (trade) Other current assets: Goodwill See Schedule Attached. Rec. Goodwill See Schedule Attached. Other current assets: Marketable Securities Due from Officers and directors Served Charges: Prepaid expenses Organization expenses Organization expenses TOTAL \$ No. Class L,000 Common Shares Outstanding \$ TOTAL \$ Shares Outstanding \$ Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ Shares Outstanding \$ Shares Outstandi | an five attach separate sheet) TEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| BOARD OF DIRECTORS (If more to see List Attached. See List Attached. See List Attached. ASSETS FINANCIAL STA Cash on Hand Demand Deposits Inventories (| FEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| See List Attached. ASSETS FINANCIAL STA ASSETS Cash on Hand Demand Deposits Inventories (basis Accta. Rec. (trade) net Notes Rec. (trade) Other current assets: See Schedule Attached. Marketable Securities Due from Officers and directors See Schedule Attached. Cas Organization expenses Organization expenses SCHEDULE 3. CAPITAL Class Common Shares Outstanding \$.1,000,00 Shares Outstanding \$. Shares Outstan | FEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| See List Attached. ASSETS Cash on Hand Demand Deposits Inventories (basis Accta. Rec. (trade) net Notes Rec. (trade) Other current assets: Inventories (basis Accta. Rec. (trade) Other current assets: See Schedule Attached Other current assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses TOTAL \$ SCHEDULE 3. CAPITAL Class Loo Shares Outstanding \$ TOTAL \$ T | FEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| ASSETS Current Assets: Cash on Hand Demand Deposits Inventories (| TEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| Cash on Hand Demand Deposits Inventories (basis Accta Rec. (trade) net Notes Rec. (trade) Other current assets: ixed Assets tangible Assets: Goodwill her Assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses Organization expenses 1,000 Common Shares Outstanding \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 ATE OF New York | ITEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| Cash on Hand Demand Deposits Inventories (basis Accta Rec. (trade) net Notes Rec. (trade) Other current assets: ixed Assets tangible Assets: Goodwill her Assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses Organization expenses 1,000 Common Shares Outstanding \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 ATE OF New York | TEMENT LIABILITIES rrent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| Cash on Hand Demand Deposits Inventories (basis Accta Rec. (trade) net Notes Rec. (trade) Other current assets: xed Assets tangible Assets: Goodwill Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 1,000,00 ATE OF New York | ILIABILITIES Prent Liabilities: Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest For Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors Term Debts. Free: Liabilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| Demand Deposits Inventories (| Notes Payable Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. serves: Liabilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| Inventories (| Accts. Payable (trade) Accrued Liabilities Taxes and interest ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors g Term Debts. erves: Liabilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| Accta Rec. (trade) net Notes Rec. (trade) Other current essets: Ixed Assets tangible Assets: Goodwill See Schedule Attached Other Assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 2,000.00 Shares Outstanding \$ 2,000.00 ATE OF New York | Accrued Liabilities Taxes and interest Ser Current Liabilities: Dividends declared Instalments due (in 1 yr.) Due Officers and Directors Term Debts. Serves: Ser Liabilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| Accta. Rec. (trade) net Notes Rec. (trade) Other current assets: ixed Assets tangible Assets: Goodwill her Assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 ATE OF New York | Taxes and interest \$ | |
| Notes Rec. (trade) Other current essets: ixed Assets tangible Assets: Goodwill her Assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 0the Shares Outstanding \$ 70TAL \$ 1,000.00 ATE OF New York | Dividends declared \$ | |
| Other current assets: xed Assets tangible Assets: Goodwill her Assets: | Dividends declared Instalments due (in 1 yr.) Due Officers and Directors Term Debts. erves: Liabilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| xed Assets tangible Assets: Goodwill her Assets: Marketable Securities Due from Officers and directors ferred Charges: Prepaid expenses Organization expenses TOTAL SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000,00 Shares Outstanding \$ 70TAL \$ 21,000,00 TOTAL \$ 1,000,00 | Instalments due (in 1 yr.) Due Officers and Directors \$ | |
| tangible Assets: Goodwill See Schedule Attached Officers and directors ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 ATE OF New York | Due Officers and Directors Term Debts. Proces: Limbilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| Anapible Assets: Goodwill See Schedule Attached Officers and directors Ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 TTOTAL \$ 1,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 TE OF New York | g Term Debts. erves: Liabilities: Stal and Surplus: Shares Outstanding (Sched. 3) | |
| Anapible Assets: Goodwill See Schedule Attached Officers and directors Ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 TTOTAL \$ 1,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 Shares Outstanding \$ 70TAL \$ 2,000.00 TE OF New York | erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| tangible Assets: Goodwill See Schedule Attached Other Assets: Marketable Securities Due from Officers and directors Ferred Charges: Prepaid expenses Organization expenses TOTAL \$ SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 600.00 Shares Outstanding \$ 707AL \$ 1,000.00 ATE OF New York | erves: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | |
| Goodwill See Schedule Attached Officers and directors Ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ 5 Shares Outstanding \$ 70TAL \$ 1,000.00 Sha | r Liabilities: | |
| Marketable Securities Due from Officers and directors See Schedule Attached Officers Due from Officers and directors Ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000,00 Other Shares Outstanding \$ 70TAL \$ 2,000,00 Other Shares Outstanding \$ 70TAL \$ 1,000,00 Other Shares Outstanding \$ 70TAL | tal and Surplus: Sharee Outstanding (Sched. 3) | |
| Marketable Securities Due from Officers and directors See Schedule Attached Officers and directors Ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000,00 Other Shares Outstanding \$ 70TAL \$ 2,000,00 Other Shares Outstanding \$ 70TAL \$ 1,000,00 Other Sha | tal and Surplus: Sharee Outstanding (Sched. 3) | |
| Marketable Securities Due from Officers and directors See Schedule Attached Officers Due from Officers and directors Ferred Charges: Prepaid expenses Organization expenses SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding \$ 1,000,00 Other Shares Outstanding \$ 70TAL \$ 2,000,00 Other Shares Outstanding \$ 70TAL \$ 1,000,00 Other Shares Outstanding \$ 70TAL | tal and Surplus: Sharee Outstanding (Sched. 3) | |
| Marketable Securities Due from Officers and directors See Schedule Attached Officers Due from Officers and directors Securities Cap TOTAL 8 SCHEDULE 3. CAPITAL No. Class 1,000 Common Shares Outstanding 8 1,000 00 Shares Outstanding 8 0the Shares Outstanding 8 1,000 0the Shares | tal and Surplus: Sharee Outstanding (Sched. 3) | |
| Due from Officers and directors \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | tal and Surplus: Sharee Outstanding (Sched. 3) | |
| directors ferred Charges: Prepaid expenses Organization expenses TOTAL 8 TOTAL 8 SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding 8 1,000,00 Pare Shares Outstanding 8 Others Outstanding 8 Common Shares Outstanding 9 Common Shares Outstanding 9 Common Shares Outstanding 9 Common Shares Outstanding | tal and Surplus: Sharee Outstanding (Sched. 3) | |
| Ferred Charges: Prepaid expenses Organization expenses TOTAL 8 SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding 8 1,000.00 Rev. Shares Outstanding 8 Other Shares Outstanding 8 TOTAL 8 1,000.00 | Shares Outstanding (Sched. 3) | |
| Prepaid expenses Organization expenses TOTAL 8 TOTAL 8 SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding 8 1,000.00 Paid Shares Outstanding 8 Other Shares Outstanding 8 TOTAL 8 1,000.00 ATE OF New York | Shares Outstanding (Sched. 3) | |
| Prepaid expenses Organization expenses TOTAL 8 TOTAL 8 SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding 8 1,000.00 Paid Shares Outstanding 8 Other Shares Outstanding 8 TOTAL 8 1,000.00 ATE OF New York | Shares Outstanding (Sched. 3) | |
| Organization expenses TOTAL 8 SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding 8 1,000.00 Rev. Shares Outstanding 8 Others Shares Outstanding 8 Common Shares Outstanding 9 Common Shares | Shares Outstanding (Sched. 3) | |
| TOTAL 8 SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding 8.1,000.00 Rev. Shares Outstanding 8. Other Shares Outstanding 8. Other TOTAL 8.1,000.00 | | 8 |
| SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding \$ 1,000.00 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.00 ATE OF New York | Surplus /Sched, 4) | \$ |
| SCHEDULE 3. CAPITAL Class 1,000 Common Shares Outstanding \$ 1,000.00 Other Shares Outstanding \$ 70TAL \$ 1,000.00 Other Care Of New York | | |
| No. Class 1,000 Common Shares Outstanding \$ 1,000.00 Rev. Shares Outstanding \$ | | TOTAL \$ |
| Shares Outstanding \$ 1,000,00 Shares Outstanding \$ Other Outstanding \$ Other Outstanding \$ COTAL \$ 1,000,00 Shares Outstanding \$ COTAL \$ 1,000,00 | SCHEDULE 4. SURP | rus |
| Shares Outstanding \$ Other Shares Outstanding \$ Ears TOTAL \$ 1,000.00 | in Surplus | 3,311,6 |
| Shares Outstanding \$ TOTAL \$ 1,000.00 | lustion of assets | |
| TOTAL \$1,000.00 | compital surplus | E/8 |
| ATE OF New York | rd surplus (or deficit) | 65 27,556,8 |
| | - L. 10 | TOTAL 30,868,4 |
| TICH TOTA | From the Contract of | ING - |
| | incon. | (c) |
| We. Dana W. Hayward, Assistant Secretary | Robert F White I | -25X = |
| restly of the above-named corporation, do selemnly swear that the foregoing and belief, and have caused same to be prepared and delivered to the Ariz | is a true, complete and correct district | A. ASST. Treasur |
| and move caused same to be prepared and delivered to the Ariz | na Corporation Commission. | so-en rear meat of only know |
| 10 00 Miles | KS Carriocis | Asst. Secreta |
| Commission expires Confidential III New York Confidential | 12 (AC. P | Asst. Treasure |
| ARY SEAL (LC CAN See Comments) | - Julian | |
| ART SEAL / Separator | , | CORPOR |
| IF POSSIBLE, PLEASE USE TYPEWRITER TO PULL PROPERTY | VE CUPCUS DAY | COMPONATE SEA |
| ARIZONA CORPORATION COMMISSION, CAPIT | al under phoenix and send a Lannex, phoenix arizona | EPORT TO |
| FOR OFFICE USE ONLY DO NO | PILL IN THIS POY | FB.8 \$35.0 |
| led to the office of the Arizona Corneration Commission, Taxana antique tail. | 10-11 | 28 .11 |
| request of Call Linking Present the whom | - Jour | 28 1966 |
| Filed by | address in Same | |
| FREED) | address in Same | 7 |

R23964

523964 F10126

FAIRBANKS MORSE INC COMPARATIVE BALANCE SHEET DECEMBER 31, 1965

| | December 31, 1964 | December 31, |
|--|---|---|
| ASSETS Cash Notes and accounts receivable (net) Inventories Investments | \$ 839,505 18,969,896 26,907,432 7,680,463 | \$ 894,639 18,017,307 28,369,523 8,187,451 |
| Buildings & other depreciable property (net) Land Other assets | 18,227,276 510,985 589,125 | 17,986,384 504,485 621,242 |
| | \$ 73,724,682 | \$ 74,581,031 |
| LIABILITIES AND CAPITAL | \$ 14,030,484 | \$ 16,976,394 |
| Accounts payable Notes payable & current maturities of long-term debt Accrued expenses Reserve for plant consolidation, rehabilitation, etc. Debenture bonds payable | 3,902,33 ⁴ 5,422,387 | 3,742,668 5,846,562 |
| | 1,319,879 17,723,000 | 701,929 16,444,000 |
| Capital Stock: Common Capital surplus Earned surplus | 1,000 3,311,656 28,013,942 | 1,000 3,311,656 WH,511,382 |
| | \$ 73,724,682 | APR 18 1966 APR 18 1966 ARIZUNA CORP. COM. |
| | | ARIZUNA CUMINICORPORATING AUDIO |

OFFICERS AND DIRECTORS

George A. Strichman William D. Ford

David I. Margolis James T. Devaney Donald E. O'Keefe William S. Schwab Dana W. Hayward

Robert E. Whiteley

James T. Devaney William D. Ford George A. Strichman President Vice President and Secretary Treasurer Assistant Secretary Assistant Secretary Assistant Secretary Assistant Treasurer

Assistant Secretary and Assistant Secretary and Assistant Treasurer

1290 Avenue of the Amer 1290 Avenue of the Amer

1290 Avenue of the Amer

1290 Avenue of the Amer 1290 Avenue of the Amer One North LaSalle Street

1290 Avenue of the Amer

1290 Avenue of the Amer

Director Director Director

1290 Avenue of the Ameri 1290 Avenue of the Amer! 1290 Avenue of the Amer:

OFFICERS AND DIRECTORS

| chman | President | 1290 Avenue of the Americas, New York, New York 10019 |
|------------|-------------------------|---|
| đ | Vice President and | 1000 Arrays of the Amendage New York New York 10010 |
| | Secretary | 1290 Avenue of the Americas, New York, New York 10019 |
| 2 | Treasurer | 1290 Avenue of the Americas, New York, New York 10019 |
| 1 | Assistant Secretary | 1290 Avenue of the Americas, New York, New York 10019 |
| e | Assistant Secretary | 1290 Avenue of the Americas, New York, New York 10019 |
| wab | Assistant Secretary | One North LaSalle Street, Chicago 2, Illinois |
| ď | Assistant Secretary and | |
| | Assistant Treasurer | 1290 Avenue of the Americas, New York, New York 10019 |
| eley | Assistant Secretary and | * |
| • | Assistant Treasurer | 1290 Avenue of the Americas, New York, New York 10019 |
| | | |
| | | Total New York 10010 |
| г у | Director | 1290 Avenue of the Americas, New York, New York 10019 |
| 1 | Director | 1290 Avenue of the Americas, New York, New York 10019 |
| hman | Director | 1290 Avenue of the Americas, New York, New York 10019 |

| NUAL REPORT for fi | | | |
|---------------------------------|--|--|--|
| ME OF CORPORATION | 1290 Ave. of the Americ | es, New York, N.Y. 10019 | CITY- STATE |
| DRESS. | NAME | STREET | CIII-BIAI |
| FICERS | | - AIUEB | A STATE OF THE PARTY OF THE PAR |
| eident e-Pres. | SEE SCHEDULE | ATTACHED. | |
| retary | SEE SCHEDO | | |
| asurer | | then five attach separate sheet) | |
| | BOARD OF DIRECTORS (II | more than five attach separate sheet) | |
| | SEE SCHEDUL | CUED | |
| | - CHEDUL | EATTACHED | |
| | SEE SOILE | | |
| | | | |
| | FINANCI | AL STATEMENT LIABIL | 17156 |
| | ASSETS | Current Liabilities: | ,11160 |
| urrent Assets: | | Notes Payable | \$ |
| Cash on Hand | <u> </u> | Accts. Payable (trade) | \$ |
| Demand Deposits | \$ | Accrued Lastitutes | |
| Inventories (| | Taxes and interest | \$ |
| basi | · • | Other Current Liabilities: | . |
| Accts. Rec. (trade) | 201 | Other Current Limbilities. Dividends declared | <u> </u> |
| Notes Rec. (trade) | | Instalments due (in 1 yr.) | 1 |
| Other current assets | • | Due Officers and Directors | \$ |
| | | Dige Officers and Discours | <u> </u> |
| | | Long Term Debts. | \$ |
| Fixed Assets | 8 | | |
| ntangible Assets: | | ULE ATTACHED | • |
| Goodwill | SEE SCHED | ULE AT TAGE | \$ |
| Goodwa | | | · |
| | | | |
| 2.1 | | Other Liabilities: | |
| Other Assets: Marketable Securi | ina S. | | |
| Due from Officers | | | |
| directors | \$ \$ | | |
| Gilocasia | | Capital and Surplus: | |
| Deferred Charges: | | Shares Outstanding (Sched | . 3) |
| Prepaid expenses | \$ | Surplus (Sched. 4) | |
| Organization expe | nace 8 | | |
| | TOTAL | | TOTAL \$ |
| | | SCHEDUL | E 4. SURPLUS 3,409.72 |
| | CHEDULE 3. CAPITAL | Paid in Surplus | |
| 140. | Mon Shares Outstanding \$ 1,000 | Revaluation of ameter | 400 |
| | Shares Outstanding \$ | | 27,956,2 |
| | Shares Outstanding \$ | Earned surplus (or definit) | TOTAL 8 31, 365, 9 |
| | TOTAL \$ 1,00 | 10 | |
| | | 1 000 000 | O6 - |
| STATE OF Ne | York | | Co. 13 |
| | w York | D. F. O'S | eere Asst. Secretary |
| | Whiteley, Asst. Treasurer | President, and | port statement to the best of our know |
| Secretary of the above | Whiteley, Asst. Treasurer -named corporation, do solemnly swear the caused same to be prepared and delive | ed to the Arisons-Corporation Communication | The grand of the second |
| | | | Asst. Treasuren |
| Cub seibad and sunes | ACL MRICH | ELLIOT SEIDMAN OF B. O | Kerke Asst Secret |
| SUBSCIUEN SING SANGER | 1101 | ary Public. There County | |
| My commission e sin | We'd arean No. 4 | 1-330033 in New York County | CORPORATE SI |
| NOTARY SEAL | Page 1 | | AND SEND REPORT TO - |
| 12 20221 | E PLEASE USE TYPEWRITER TO FI | LI REPORT, MANEX, PHOENIX, | MIZONA PER SE |
| | ARIZONA CORPORATION COM | MLY — DO NOT FILL IN THIS BOX | 5 92 00 |
| | TOP OFFICE I'M | MILT - DG NO 1 | |
| | The state of the s | | AR IL |
| | Arisona Cosporation Commission, In | whose address in | 1 21118 |
| Filed in the office | he Arisona Cosporation Commission, In | entra di bas | 1. Hell |
| | he Arisona Cosporation Commission, In | Filed by 111 auf | 1. Hell \$5,0 |

OFFICERS AND DIRECTORS

| NAME | TITLE |
|---------------------|--|
| George A. Strichman | President & Director |
| William D. Ford | Vice President & |
| David I. Margolis | Secretary & Director Vice President & |
| Kenneth A. Wulff | Treasurer Controller |
| James T. Devaney | Assistant Secretary |
| Donald E. O'Keefe | & Director Assistant Secretary |
| William S. Schwab | Assistant Secretary |
| Dana W. Hayward | Assistant Secretary |

Robert E. Whiteley

& Assistant Treasurer

& Assistant Treasurer

Assistant Secretary

RESIDENCE ADDRESS

16 Sutton Place, New York, N. Y. 30 Sutton Place, New York, N. Y. 350 E. 69th St., New York, N. Y. 17 Windsor Rd., Summit, N. J. 7 Ann Street, Verona, N. J. 468 North Fulton Ave. Mt. Vernon, N. Y. 365 Iris, Highland Park, Ill 5 Cambridge Court, Larchmont, N. Y. 5 Deerfield Lane So., Pleasantville, N Y.

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OFFICERS AND DIRECTORS

ITLE

ent & Director

resident & :ary & Director President & :urer :>ller

tant Secretary rector tant Secretary

ecretary

tant Secretary istant Treasurer tant Secretary istant Treasurer

RESIDENCE ADDRESS

16 Sutton Place, New York, N. Y. 30 Sutton Place, New York, N. Y. 350 E. 69th St., New York, N. Y. 17 Windsor Rd., Summit, N. J. 7 Ann Street, Verona, N. J. 468 North Fulton Ave. Mt. Vernon, N. Y. 365 Iris, Highland Park, Ill 5 Cambridge Court, Larchmont, N. Y. 5 Deerfield Lane So., Pleasantville, N Y.

BUSINESS ADDRESS

1290 Avenue of the Americas New York, New York 10019 1290 Avenue of the Americas New York, New York 10019 1290 Avenue of the Americas New York, New York 10019 1290 Avenue of the Americas New York, New York 10019 1290 Avenue of the Americas New York, New York 10019 1290 Avenue of the Americas New York, New York 10019 1 North La Salle Street Chicago, Illinois 1290 Avenue of the Americas New York, New York 10019 1290 Avenue of the Americas New York, New York 10019



COMPARATIVE BALANCE SHEET

DECEMBER 31, 1966

| ASSETS | December 31, 1965 | December 31, 1966 |
|---|---|---|
| Cash Notes and accounts receivable (net) Inventories Investments Buildings & other depreciable property (net) Land Other assets | \$ 294,639 18,017,307 28,369,523 8,187,451 17,993,383 497,486 621,242 | \$ 1,174,141 20,458,987 31,367,019 8,803,651 17,985,088 369,632 618,111 |
| | \$ 74,581,031 | \$ 80,776,629 |
| LIABILITIES AND CAPITAL | | |
| Accounts payable | \$ 16,976,394 | \$ 22,677,164 |
| Notes payable & current maturities of long-term debt Accrued expenses | 3,742,668 5,846,562 | 10,416,868 7,357,810 |
| Reserve for plant consolidation, rehabilitation, etc. Debenture bonds payable | 701,929 16,444,000 | 887,854 8 ,0 70,000 |
| Capital Stock: Common Capital surplus Earned surplus | 1,000 3,311,656 27,556,822 | 1,000 3,409,729 27,956,204 |
| | \$ 74,581,031 | \$ 80,776,629 |

ARIZONA CORPORATION COMMISSION INCORPORATION DIVISION

FILING FEE \$25.00

| INUAL RE | EPORT for fiscal year | FAIRBANKS MORSE IN | Now York City New York | 10019 |
|---|--|--|--|--|
| ME OF CO | 12 10 | Avenue of the Americas, | New York City, New York | CITY- STATE |
| FFICERS | | NAME | STREET | |
| esident | - | | | |
| ce-Pres. | | SEE SCREDUL | E ATTACHED | |
| cretary | | | | |
| reasurer | | The second secon | more than five attach separate sheet) | |
| | | BOARD OF DIRECTORS (II. | more than | |
| 1 | l | | | |
| | | | AMPAGUETA | |
| | | SEE SCHEDULE | ATTACHED | |
| | | The state of the s | | |
| | | | I. STATEMENT | |
| | | | 1) | ABILITIES |
| | | SSETS | Current Liabilities: | 8 |
| Current Asset | | | Notes Payable | 8 |
| | n Hand | 8 8 | Accts. Payable (trade) | 8 |
| | nd Deposits | | Accrued Liabilities | \$ |
| Invent | ories (basis | | Taxes and interest | \$ |
| Accts. | Rec. (trade) net | | Other Current Liabilities: | |
| | Rec. (trade) | \$ | Dividends declared | <u> </u> |
| Other o | current assets: | | Instalments due (in I yr.) |) |
| | | | Due Officers and Director | 3 |
| | | | | |
| | | | Long Term Debts. | *************************************** |
| Fixed Asset | ia . | | Reserves: | |
| Intangible A | Annets: | | | |
| Goody | will | | ATTELACTION | |
| | | | ATTACIT | |
| | | | Other Liabilities: | |
| Other Asset | te: | SEE SCHE | Odki Limini | 8 |
| | cetable Securities | SEL | | |
| | from Officers and | | | |
| d | jirectors . | 8 | 10-10- | |
| | 71.5 | | Capital and Surplus: Shares Outstanding (Sc | thed. 3) \$ |
| Deferred C | | 8 | Shares Outstanding (St. | \$ |
| | aid expenses mization expenses | | Surplus (Sched. 4) | |
| 0 | Mization caperace | | | TOTAL \$ |
| Orga | | _ . _ . | | DULE 4. SURPLUS 43,409,729 |
| Orga | | TOTAL 8 | | |
| Orga | SCHEDU | | 11. | 5,407,127 |
| | Class | ILE 3. CAPITAL | Paid in Surplus | |
| No. | Class | Shares Outstanding \$ 1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus | 29.649.66 |
| No. | Class | Shares Outstanding \$_1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29.649.66 |
| No. | Class | Shares Outstanding \$_1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29.649.66 |
| No. | Class OO Common | Shares Outstanding \$_1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$_1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29.649.66 |
| No. 100 | Class OO Common | Shares Outstanding \$ 1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29,649,66 TOTAL 133,059,39 |
| No. 100 | Class OO Common | Shares Outstanding \$ 1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29,649,66 TOTAL 133,059,39 |
| No. 100 | Class OO Common | Shares Outstanding \$ 1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29,649,66 TOTAL 133,059,39 |
| No. 100 | Class OO Common | Shares Outstanding \$ 1,000.0 | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29,649,66 TOTAL 133,059,39 |
| STATE (COUNTY | OF New Y OF New Y, of the above-named | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 York York 7. Asst. Tressurer I corporation, do solemnly swear that sed same to be prepared and delivered. | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) | 29,649,66 TOTAL 133,059,39 |
| STATE (COUNTY | OF New Y OF New Y, of the above-named | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 York York York Asst. Tressurer corporation, do solemnly swear that seed same to be prepared and deliver | Paid in Surplus Revaluation of easets Other capital surplus Earned surplus (or deficit) as. Passesses, and D. E. O. at the foregoing is a true, complete and ad to the Arizods Cosporation (Complete and Cosporation) | TOTAL 133.059.39 Keefe, Asst. Secretary Correct statement to the best of our known income. Asst. Pasting |
| STATE COUNTY We. Secretary edge and Subscribe | OF New Y OF New R. E. Whiteley y of the above-named belief, and have caused and sworn to before | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$1,000.0 York York York 7. Asst. Treasurer 1 corporation, do solemnly swear that sed same to be prepared and delivery are this 2 day of April | Paid in Surplus Revaluation of anets Other capital surplus Earned surplus (or deficit) Passions, and D. E. O. at the foregoing is a true, complete and ad to the Arizons Cosporation Comp | TOTAL 133.059.39 Keefe, Asst. Secretary Correct statement to the best of our known income. Asst. Passing Asst. Secretary |
| STATE COUNTY We. Secretary edge and Subscribe | OF New Y OF New R. E. Whiteley y of the above-named belief, and have caused and sworn to before mission expired. | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 York York York Asst. Treasurer corporation, do solemnly swear that the sed same to be prepared and delivered and the sed same to be prepared and delivered series that the sed same to be prepared and delivered series that the sed same to be prepared and delivered series that the sed same to be prepared and delivered series that the sed | Paid in Surplus Revaluation of easets Other capital surplus Earned surplus (or deficit) as. Passentit, and D. E. O. at the foregoing is a true, complete and ed to the Arizods Comporation Complete Spin of Rev. York Spin of Rev. York Spin of Rev. York Spin of Rev. York | TOTAL \$33,059,39 Keefe Asst Secretary Correct statement to the best of our known in the second of t |
| STATE COUNTY We, Secretary edge and Subscribe My comm | OF New Y OF New R. E. Whiteley y of the above-named belief, and have caused and sworn to before mission expired. | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 York York York Asst. Treasurer corporation, do solemnly swear that the sed same to be prepared and delivered and the sed same to be prepared and delivered series that the sed same to be prepared and delivered series that the sed same to be prepared and delivered series that the sed same to be prepared and delivered series that the sed | Paid in Surplus Revaluation of easets Other capital surplus Earned surplus (or deficit) as. Passentit, and D. E. O. at the foregoing is a true, complete and ed to the Arizods Comporation Complete Spin of Rev. York Spin of Rev. York Spin of Rev. York Spin of Rev. York | TOTAL \$33,059,35 Keefe Asst Secretary Correct statement to the best of our known in the second of t |
| STATE COUNTY We, Secretary edge and Subscribe My comm | OF New Y OF New Y of the above named belief, and have caused and sworn to before mission expired. | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 York York York Asst. Treasurer corporation, do solemnly swear that the sed same to be prepared and delivered and the sed same to be prepared as the s | Paid in Surplus Revaluation of assets Other capital surplus Earned surplus (or deficit) as. Passenset, and D. E. O' at the foregoing is a true, complete and ed to the Arizods Comporation Complete and The Composition of Ren. York School Ren. York School Ren. York School State County | TOTAL \$33,059,36 TOTAL \$33,059,36 Reefe Asst Secretary Correct statement to the best of our known into the best of our known in |
| STATE (COUNTY We, Secretary edge and Subscribe | OF New Y OF New Y of the above named belief, and have caused and sworn to before mission expired. | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 YORK YORK ABSt. Treasurer I corporation, do solemnly swear that sed same to be prepared and deliver the methic 2 day of April. ELLICATION OF THE WAYNER TO PART OF THE SUPER TERM OF THE STANDARD OF THE SASE USE TYPE WAYNER TERM OF THE STANDARD OF THE SASE USE TYPE WAYNER TERM OF THE STANDARD OF | Paid in Surplus Revaluation of easets Other capital surplus Earned surplus (or deficit) Section of the properties of the Arizontal Comporation (Composite of the Properties o | TOTAL \$33,059,36 TOTAL \$33,059,36 Keefe, Asst. Secretary Correct statement to the best of our known in the control of the co |
| STATE COUNTY We. Secretary edge and Subscribt My comm | OF New Y OF New Y, of the above named belief, and have caused and sworn to below the state of th | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ 1,000.0 Shares Outstanding \$ 1,000.0 York York Asst. Tressurer Corporation, do solemnly swear that sed same to be prepared and deliver the methic 2 day of April English (1,17500000) Ease Use Typewarter so particular that are the same to be prepared and deliver that the same to be prepared and deliver the same to be prepared and deliver that the same to be prepared and deliver that the same to be prepared and deliver the same to be prepared and deliver that the same to be prepared and deliver the same to be prepared to | Paid in Surplus Revaluation of anets Other capital surplus Earned surplus (or deficit) ss. Principality, and D. E. O. at the foregoing is a true, complete and to the Arizona Composition (Composition) School of Rev. York School of Rev. York School of Rev. York County Let REFORT: MAKE CHECKS PAYAB INSION, CAPITOL ANNEX, PHOENI INSION, CAPITOL ANNEX, PHOENI INLY — DO NOT FILL IN THIS BOX | TOTAL \$33,059,30 Keefe, Asst Secretary Correct statement to the best of our known in the control of the contro |
| STATE COUNTY We. Secretary edge and Subscribt My comm | OF New Y OF New Y, of the above named belief, and have caused and sworn to below the state of th | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ 1,000.0 Shares Outstanding \$ 1,000.0 York York Asst. Tressurer Corporation, do solemnly swear that sed same to be prepared and deliver the methic 2 day of April English (1,17500000) Ease Use Typewarter so particular that are the same to be prepared and deliver that the same to be prepared and deliver the same to be prepared and deliver that the same to be prepared and deliver that the same to be prepared and deliver the same to be prepared and deliver that the same to be prepared and deliver the same to be prepared to | Paid in Surplus Revaluation of anets Other capital surplus Earned surplus (or deficit) ss. Principality, and D. E. O. at the foregoing is a true, complete and to the Arizona Composition (Composition) School of Rev. York School of Rev. York School of Rev. York County Let REFORT: MAKE CHECKS PAYAB INSION, CAPITOL ANNEX, PHOENI INSION, CAPITOL ANNEX, PHOENI INLY — DO NOT FILL IN THIS BOX | TOTAL \$33,059,39 Keefe, Asst Secretary Correct statement to the best of our known in the control of the contro |
| STATE COUNTY We. Sacretary edge and Subscribt My comm | OF New Y OF New Y, of the above named belief, and have caused and sworn to below the state of th | Shares Outstanding \$ 1,000.0 Shares Outstanding \$ Shares Outstanding \$ TOTAL \$ 1,000.0 YORK YORK ABSt. Treasurer I corporation, do solemnly swear that sed same to be prepared and deliver the methic 2 day of April. ELLICATION OF THE WAYNER TO PART OF THE SUPER TERM OF THE STANDARD OF THE SASE USE TYPE WAYNER TERM OF THE STANDARD OF THE SASE USE TYPE WAYNER TERM OF THE STANDARD OF | Paid in Surplus Revaluation of anets Other capital surplus Earned surplus (or deficit) ss. Principality, and D. E. O. at the foregoing is a true, complete and to the Arizona Composition (Composition) School of Rev. York School of Rev. York School of Rev. York County Let REFORT: MAKE CHECKS PAYAB INSION, CAPITOL ANNEX, PHOENI INSION, CAPITOL ANNEX, PHOENI INLY — DO NOT FILL IN THIS BOX | TOTAL \$33,059,39 Keefe, Ast Secretary Correct statement to the best of our known in the control of the control |

OFFICERS ANT TRECTORS

| | • | | |
|------------------------------------|--|---|----------------|
| NAME | TITLE | RESIDENCE ADDRESS | |
| <u>NAME</u> George A. Strichman | President & Director | 16 Sutton Place New York, New York | 1290 New |
| George W. Grann | 84 | 30 Sutton Place | 1290 |
| William D. Ford | Vice President & Secretary & Director | New York, New York | New 1 |
| David I. Margolis | Vice President & Treasurer | 350 E. 69th Street New York, New York | 1290 New 1 |
| Kenneth A Wulff | Controller | 17 Windsor Road Summit, New Jersey | 1290 New 1 |
| James T. Devaney | Assistant Secretary & Director | 7 Ann Street Verona, New Jersey | 1290 New 1 |
| Donald E. O'Keefe | Assistant Secretary | 468 North Fulton Ave. Mt. Vernon, New York | 1290 New Y |
| William S Schwab | Assistant Secretary | 365 Iris Highland Park, Ill. | l Nor Chica |
| Dana W Hayward | Assistant Secretary & Assistant Treasurer | 5 Cambridge Court Larchmont, New York | 1290 New Y |
| Robert E. Whiteley | Assistant Secretary & Assistant Treasurer | 5 Deerfield Lane So. Pleasantville, N. Y. | 1290 New 1 |

OFFICERS AND DIRECTORS

TITLE

President & Director

Vice President & Secretary & Director

Vice President & Treasurer

Controller

Assistant Secretary & Director

Assistant Secretary

Assistant Secretary

Assistant Secretary & Assistant Treasurer

Assistant Secretary & Assistant Treasurer

RESIDENCE ADDRESS

16 Sutton Place New York, New York

30 Sutton Place New York, New York

350 E. 69th Street New York, New York

17 Windsor Road Summit, New Jersey

7 Ann Street Verona, New Jersey

468 North Fulton Ave. Mt. Vernon, New York

365 Tris Highland Park, Ill.

5 Cembridge Court Larchmont, New York

5 Deerfield Lane So. pleasantville, N. Y.

BUSINESS ADDRESS

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1 North La Salle Street Chicago, Illinois

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

COMPARATIVE BALANCE SHEET

DECEMBER 31, 1967

| | December 31, | December 31, 1967 |
|---|---|--|
| Cash Notes and accounts receivable (net) Inventories Investments Buildings and other depreciable property (net) Land Other assets | \$ 1,174,141 20,458,907 31,367,019 8,803,651 17,985,088 369,632 618,111 \$80,776,629 | \$2,508,779 92,821,748 33,755,923 9,281,946 20,613,489 369,632 689,671 \$90,041,188 |
| Accounts payable Notes payable and current maturities of long-term debt Accrued expenses Debenture bonds payable Capital Stock: Common Capital surplus Earned surplus | \$22,677,164 10,416,858 8,245,664 8,070,000 1,000 3,409,729 27,956,204 \$80,776,629 | 881. DO 004 |

| NNUAL REPORT for | fiscal year ending. December 31 | | |
|--|--|---|--|
| AME OF CORPORAT | ION Fairbanks Morse I Avenue of the Americas New | York N.Y. 10019 | |
| DDRESS 1290 | | STREET | CITY- STATE |
| FFICERS | NAME | 0.000 | |
| esident 🔭 | | | |
| ce-Pres. | See Schedule At | tached | |
| cretary | | | |
| reasurer | TO OR THE COUNTY | If more than five attach separate sheet) | |
| | BOARD OF DIRECTORS (| | |
| | | | |
| | | | |
| | See Schedule At | rached | |
| | | | |
| | | AN COPAREMENT | |
| | | IAL STATEMENT | BILITIES |
| | ASSETS | Current Liabilities: | • |
| urrent Assets: | • | Notes Payable | \$ |
| Cash on Hand | | Accta. Payable (trade) | 3 |
| Demand Deposits | 1 | Accrued Liabilities | |
| Inventories (bu | is | Taxes and interest | |
| Accts. Rec. (trade) | net \$ | Other Current Liabilities | |
| Notes Rec. (trade) | <u> </u> | Dividends deglated | S: 8- X-1 |
| Other current esset | ı: | Instairments due (W) (*) | 0,00 /01 |
| | | Due Officeraged Diesetol | |
| | | 1 | 88 1 |
| | | Long Term Debta | 286 |
| Fixed Assets | | | |
| ntangible Assets: | | Reserves: | |
| Goodwill | \$ san | Schedule Attached | Z4 1 12 |
| | * 266 | Sche die Accesso | - L |
| | | | |
| Other Assets: | | Other Liabilities: | _ |
| Marketable Securi | ties \$ | | |
| Due from Officers | and _ | | |
| directors | | | |
| | | Capital and Surplus: | |
| Deferred Charges | • | Shares Outstanding (Sch | ned. 3) |
| Prepaid expenses | | Surplus (Sched. 4) | SE 253 |
| Organization expe | naes . | | A LIVES |
| | TOTAL & | | DOTAL S |
| | | scurio | VLE 4. (\$100) US 3.409.7 |
| | CHEDULE 3. CAPITAL | Paid in Surplus | |
| 414. | Class mmon Shares Outstanding \$ 1,000 | .00 Revaluation of assets | ARIZONA O 1900 |
| | Shares Gutstanding \$ | Other capital surplus | INCORPORE CON 27,540,1 |
| | Charm Outstanding S | Earned surplus (or deficit) | ARIZONA CORP. 1969 INCORPORATING |
| | TOTAL 8 1,000 | .60 | C OIP WIGHT A |
| | | | B |
| STATE OF New | York | as. | |
| COUNTY OF New | York | , | . O . Make Sammatana |
| | tolow Acet Typesurer | President, and Dans W. | Hayward, Aget Secretary |
| We, R.E.WILL | named corporation, do soler-nly swear th | at the foregoing is a true, complete and | Mion. Asst. Tre |
| edge and belief, and ha | named corporation, do soleranly swear the ve caused same to be prepared and delive FRANCES M. ROSS | | Down Print |
| Cubically days and sure 4 | Biomore Subtiet State of hierafforth DT 1 | 1969 | ASSC. |
| augscrined and sworn : | 10 10 10 10 10 10 10 10 10 10 10 10 10 1 | 1 /1/1/2004 | Secret |
| | Corting to their in few York County | | CORPORATE SE |
| My commission expire | | - | |
| My commission expire | Continue they in few for Quinty | | |
| My commission expire | Signature | LL REPORT. MAKE CHECKS PAYABL | AND SEND REPORT TO FEE 825 |
| My commission expire | LE, PLEASE USE TYPEWRITER TO FI | LL REPORT. MAKE CHECKS PAYABL ISSION, CAPITOL ANNEX, PHOENIX | E AND SEND REPORT TO FEE \$25 , ARIZONA |
| My commission expire NOTARY SEAL | LE, PLEASE USE TYPEWRITER TO FIL ARIZONA CORPORATION COMM | NLY - DO NOT FILL IN THIS BOX, | AND SEND REPORT TO FEE 425 |
| My commission expire NOTARY SEAL | LE, PLEASE USE TYPEWRITER TO FIL ARIZONA CORPORATION COMM | ONLY - DO NOT FILL IN THIS BOX, | -5-69 19_ |
| My commission expire NOTARY SEAL IF POSSIB | LE, PLEASE USE TYPEWRITER TO FI | NLY - DO NOT FILL IN THIS BOX, | S AND SEND REPORT TO FEE \$25 S-C 9 19 Cas of annual 19 To 19 19 19 |

R- 39180

25-60

F-10126

COMPARATIVE BALANCE SHEET

DECEMBER 31, 1968

| | December 31, 1967 | December 31, 1968 |
|--|---|---|
| Cash Notes and accounts receivable (net) Inventories Investments Buildings and other depreciable property (net) Land Other assets | \$ 2,508,779 22,821,748 33,755,923 9,281,946 20,613,489 369,632 689,671 \$90,041,188 | \$ 1,585,987 23,487,749 33,827,343 9,746,329 24,115,710 361,631 430,779 \$93,555,528 |
| Accounts payable Notes payable and current maturities of long-term debt Accrued expenses Debenture bonds payable apital Stock: Common Capital Surplus Earned surplus | \$40,854,550 2,356,868 9,085,377 4,684,000 1,000 3,409,729 29,649,664 \$90,041,188 | \$47,827,194 2,356,868 9,643,539 2,777,000 1,000 3,409,729 27,540,198 \$93,555,528 |

OFFICERS AND DIRECTORS

BUSINESS

| | TITLE . | RESIDENCE ADDRESS | BOOTWEST |
|--------------------------|--|--|---------------------------------|
| NAME George A. Strichman | President & Director | 16 Sutton Place New York, New York | 1290 Avenue of New York, New |
| William D. Ford | Vice President & Secretary & Director | 30 Sutton Place New York, New York | 1290 Avenue of New York, New |
| David I. Margolis | Vice President & Treasurer | 30 E. 72nd Street New York, New York | 1290 Avenue of New York, New |
| Kenneth A. Wulff | Controller and Vice President | 17 Windsor Road Summit, New Jersey | 1290 Avenue of New York, New |
| James T. Devaney | Assistant Secretary & Director | l; Whitney Terrace Verona, New Jersey | 1290 Avenue of New York, New |
| Donald E. O'Keefe | Assistant Secretary | 468 North Fulton Ave. Mt. Vernon, New York | 1290 Avenue of New York, New |
| William S. Schwab | Assistant Secretary · | 365 Iris Highland Park, Ill. | 1 North La Sa Chicago, Illi |
| Dara W. Hayward | Assistant Secretary & Assistant Treasurer | 5 Cambridge Court Lerchmont, New York | 1290 Avenue of New York, New |
| Robert E. Whiteley | | 5 Deerfield Lane So. | 1290 Avenue & New York, New |
| () | & Assistant II | ARCHITECT E | |
| 100 | APR 17 19R9 | double to the state of the stat | |
| 6/68 | IZONA CORP. COM. VCORPORATING DIV. | ELLEY | |
| | STIETTE | | |

OFFICERS AND DIRECTORS

TITLE

President & Director

Vice President & Secretary & Director

Vice President & Treasurer

Controller and Vice President

Assistant Secretary & Director

Assistant Secretary

Assistant Secretary

Assistant Secretary & Assistant Treasurer RESIDENCE ADDRESS

16 Sutton Place New York, New York

30 Sutton Place New York, New York

30 E. 72nd Street. New York, New York

17 Windsor Road Summit, New Jersey

4 Whitney Terreco Verona, New Jersey

468 North Fulton Ave. Mt. Vernon, New York

365 Iris Highland Park, Ill.

5 Cambridge Court Larchmont, New York

5 Deerfield Lane So. Pleasantville, N.Y.

BUSINESS ADDRESS

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1290 Avenue of the Americas New York, New York 10019

1 North La Salle Street Chicago, Illinois

1290 Avenue of the Americas New York, New York 10019

1296 Avenue of the Americas New York, New York 10019





ARIZONA CORPORATION COMMISSION INCORPORATION DIVISION

FILING FEE \$25.00

| ME OF CORPOR | for fiscal year ending Fairbanks | | y 10000 | |
|----------------------|--|-----------------------|--|-------------------------------------|
| DRESS | 430 Park Avenue, | New York, N. | | CITY- STATE |
| FICERS | NAME | | STREET | CHIPSIAIE |
| sident | | | 1 | |
| e-Pres. | | Schedule | Attached | |
| retary | | | | |
| PASUFCE | | | | |
| | BOARD OF 1 | DIRECTORS (If me | ore than five attach separate sheet) | |
| | | | | |
| | the state of the s | | | |
| | | Schedule | Attached | |
| | | FINANCIAL. | STATEMENT | |
| | ASSETS | 8 81 1/61 4/31 44 | Current Liabilities: | ITIES |
| rrent Assets: | | | Notes Payable | \$ |
| Cash on Hand | \$ | - | Accts. Payable (trade) | 8 |
| Demand Deposi | ta \$ | _ • | Accrued Liabilities | \$ |
| Inventories (|) \$ | _ | Taxes and interest | \$ |
| | basis | s | 1 | |
| Accts. Rec. (trac | | | Other Current Liabilities: | |
| Notes Hec. (trac | | | Dividends declared | \$ |
| Other current as | neus: | | Instalments due (in 1 yr.) | \$ <u> </u> |
| | | map | Due Officers and Directors | \$ |
| | £., | _ \$ | Long Term Debts. | |
| ixed Assets | | 8 | Reserves: | |
| tangible Assets: | _ | | I water and a later | <u>• 22</u> |
| Goodwill | <u> </u> | - Sched | ule Attached | |
| | | 10 | 240000000000000000000000000000000000000 | |
| - | | | 16472.2 | |
| ther Assets: | | | Other Liabilities: | 1 |
| Marketable Sec | urities \$ | | | 1 |
| Due from Office | ers and | | | |
| directors | | _ • | | <u> </u> |
| | | _ | Capital and Surplus: | |
| elerred Charges: | | | Shares Outstanding (Sched. | 3) \$ |
| Prepaid expens | | E: | Surplus (Sched. 4) | <u> </u> |
| Organization es | rpenses 3 | | | -\$ |
| | TOT | AL & | 7118 | TOTAL |
| | SCHEDULE 3. CAPITAL | | SCHEDULE . | 23,409, |
| No. | Class | 1 000 00 | Paid in Surplus | 34 /100 |
| 1,000 C | ommon Shares Outstan | ding \$ 1,000.00 | | |
| | Shares Outstan | | Other capital suggested | 10,298, |
| | Sharee Outstan | ding \$ | Earned surplus or della | 3m Entral 13,111, |
| | TOT | 1,000,0 | | |
| Nav | York | 1 | 17 4 | |
| | | | X | |
| COUNTY OF Ne | W YORK | | JIBIT . | Assistant P |
| | | istant Treasw | CET, PRESIDENCE No. W. Hayan | ABSES COME |
| We, the abo | ve named corporation, do so | ennly swear that the | rer presentationed the Warman of the foregoing is a true, complete and correction the Arizona Corporation Commission | C SUPPLEMENT TO THE SHIP OF OUR STA |
| sige and belief, and | have caused same to be prep | ared and delivered to | the Arizona Comprision | Asst./Treasu |
| | | April 19 | 70 1000 | |
| Subscribed and swo | n to before me thisday of | | | Asst. Sec |
| My commission exp | ires | | FRATICAS A., NOSS tary Public, State of New York | |
| NOTARY SEAL | Trances Mic | Atril No | - MO ED-330440: | CORPORATE S |
| | IBLE, PLEASE USE TYPEW ARIZONA CORPOR | BITER TO FILLS | YARLE A | ND SEND REPORT TO FEE 62 |
| | | | The same of the sa | |
| | AMERICA CONTROL | DEELCE HEE ONLY | - BO NOT FILL IN THIS BOX | 1 01 |
| | FOR e of the Arisona Corporation Calt Industry | DEFICE USE ONLY | BO NOT FILL IN THIS BOX | 6-96 10 9 |

1=-10/26

2500

COMFARATIVE BALANCE SHEET DECEMBER 31, 1969

| | December 31, | December 31, 1969 |
|---|---|--|
| Cash Notes and accounts receivable (n35) Inventories Investments Buildings and other depreciable property (net) Land Other assets TOTAL ASSETS | \$ 1,585,987 23,487,749 33,827,343 9,746,329 24,115,710 361,631 430,779 \$93,555,528 | \$ 983,148 24,523,162 37,161,000 10,004,845 25,014,229 359,159 1,399,431 \$99,444,974 ======= |
| Accounts payable Notes payable and current maturities of long-term debt Accrued expenses Debenture bonds payable Non-current liabilities Capital stock: Common Capital surplus Earned surplus TOTAL LIABILITIES AND CAPITAL | \$47,827,194 2,356,868 9,643,539 2,777,000 1,000 3,409,729 27,540,198 \$93,555,528 | \$42,146,441 2,356,868 15,454,126 2,375,000 24,000,000 1,000 23,409,729 (10,298,190) \$99,444,974 |



430 Park Avenue New York, N. Y. 10022 (212) 980-3500

Date of Annual Meeting Third Wednesday in April

Place and Date Incorporated Delaware April 28, 1964

Residence Address (and Business Address if different from above) City, State and Zip Code

Title and Name

Chairman of the Board

1404 Flagler Drive

Mamaroneck, N. Y. 10543

George A. Strichman

Pittsburgh, Pa. 15241

Director James T. Devaney 1683 Swanson Lane P.O. Box 988 - Campbells Run Road and Parkway West Martindale North

Pittsburgh, Pa. 15230 Greenwich, Ct. 06830 New York, N. Y.

Anthony diBuono William D. Ford 30 Sutton Place

New York, N. Y.

President David I. Margolis 30 East 72nd Street

Washington, D. C. Washington, D. C. 20006 Pittsburgh, Pa.

Vice President Blair Bolles 4831 Linnean Avenue 1700 Pennsylvania Avenue, N. W. 126 Boxfield Drive, Upper St. Clair P.O. Box 988 - Campbells Run Road and Parkway West

Pittsburgh, Pa. 15230

Milton C. Zilis

Vice President, Controller

17 Windsor Road

Summit, N. J.

Kenneth A. Wulff Vice President and

and Treasurer

Secretary William D. Ford

30 Sutton Place

New York, N. Y.

Assistant Secretary

James T. Devaney

Anthony diBuono

Donald E. O'Keefe

William S. Schwab

1683 Swanson Lane P.O. Box 988 - Campbells Run Road and Parkway West

Martindale North 468 North Fulton Avenue 365 Iris Street 1 North La Salle Street Pittsburgh, Pa. 15241

Pittsburgh, Pa. 15230 Greenwich, Ct. 06830 Mount Vernon, N. Y. Highland Park, Il. Chicago, Il.

Assistant Secretary and Assistant Treasurer

Dana W. Hayward Robert E. Whiteley 5 Cambridge Court

5 Deerfield Land South

Larchmont, N. Y. Pleasantville, N. Y.

Assistant Treasurer Julius Levinson

81 Prospect Avenue

Cedarhurst, N. Y.

STOCK

Authorized: 10,000 Shares common stock, \$

Issued:

(

1,000 Shares common stock, \$1.00 pard

4/9/70reh

- (ne 110

ARIZONA CORPORATION COMMISSION INCORPORATION DIVISION

FILING FEE \$25.00

| Cap - | Ilifortrase | | |
|--------------------|--|--|-----------------------------------|
| | PORT for fiscal year ending December 31, | 19_70 | 4 |
| INUAL RE | PURI IN HOLDEN TO THE PARKE MOTE INC | | |
| ME OF C | ORPORATION Fall Came of the York, New York 10 | 3022 | CITY-STATE |
| JUNES | NAME | STREET | |
| FICERS | | | |
| esident | | | |
| ce-Pres. | SCHEDULE ATTACHED | | |
| cretary | | - took | |
| reasurer | BOARD OF DIRECTORS (II | more than five artch separate sheet) | |
| | | | |
| | | | |
| | A COMPA COURT | | |
| | SCHEDULE ATTACHED | | |
| | | | |
| | FINANCL | AL STATEMENT | |
| | ASSETS | | |
| urrent Ass | • • • • • • • • • • • • • • • • • • • | Current Liabilities: Notes Payable | \$ |
| | on Hand | Accts. Paytible (trade) | \$ |
| | nd Deposits | Accrued Liabilities | \$ |
| | turies () \$ | Taxes and interest | |
| | basis | _ " | 8 |
| | Kec. (trade) net | Other Cartent Presentations | |
| Notes | Rec. (trade) | Dividends declared Instalments due (in 1 yr.) | |
| Other | current assets: | Due Officers and Directors | |
| | | Due Others and Discours | |
| | | Dalva | . |
| | | Long Term Debts. | |
| Fixed Asse | | Reserves: | |
| Intangible Good | | | |
| Gui | ,wid | | |
| | | | |
| | | Other Liabilities: | |
| Other Ass | ketable Securities | | |
| Dise | from Officers and | | |
| | directors | | V |
| | | Capital and Surplus: | • |
| Deferred (| Charges: | Shares Outstanding (Sched. 3) | - |
| Pre | paid expenses | Surplus (Sched, 4) | |
| Org | anization expenses | | TOTAL |
| | TOTAL \$ | | |
| | | SCHEDULE 4, ST | 23 hho hoh |
| | SCHEDULE & CAPITAL | Paid in Surplus | 0 |
| No | Common Shares Outstanding \$ 1,000 | OO. Revaluation of assets | S. S. S. S. S. |
| 1,000 | Shares Outstanding \$ | | (10,208,140) |
| | Shares Outstanding \$ | Earned surplus (or deficit) | TOTAL \$ 13.232.354 |
| | TOTAL \$ 1,000 | 1.00 I | 16083-25-1 |
| ===== | WELL WORK | 20055 CA | 101AL (183-15") |
| STATE | J1 | 41 , | A made |
| COUNTY | OF NEW LUGA | rems Pressent and D. W. Hayward | Asst. |
| 157- | Pohert F Whiteley | at the foresping is a true, complete and correct str | stement to the best of our killow |
| Secretar | Robert E. Whiteley y, of the above named corporation, do solemnly swear that do belief, and have caused same to be prepared and delivery. April 1 | ered to the Arizona Corporation Commission. | ASST TAKASURA |
| ledge at | ad belief, and have caused same to be proposed a | 1871 / (El) lues | ASSI SECY |
| Subscrib | and sworn to before me this 7 my of | - Lane MM Kuchan | ASST. Secretary |
| Mr. ann | nmission expires / William | PUBLIC. State of Name Yell | - 483 |
| | Manay WI - Now | No. 50-3394449 | CORPORATE SEAL |
| NOTAR | Y SEAL Signature | He Hotelester Carrier PAYABLE AND | SEND REPORT TO - |
| = | TE POSSIBLE PLEASE USE TYPEWRITER THE | THINK CAPITAL ANNEX, PHOENIX, ARIZO | NA FEE SEA |

COMPARATIVE BALANCE SHEETS

| 000 | | |
|---|---|--|
| | January 1, 1970 | December 51, 1970 |
| Cash Notes and accounts receivable (net) Inventories Investments Buildings and other depreciable property (net) Land Other assets TOTAL ASSETS | \$ 993,148 24,549,476 37,235,830 10,090,948 25,014,229 359,159 1,280,750 \$99,513,540 | \$ 778,814 20,901,326 34,187,383 10,802,985 23,381,071 359,159 1,236,055 \$91,646,793 |
| Accounts payable Notes payable and current maturities of long-term debt Accrued expenses Debenture bonds payable Non-current liabilities Capital stock: Common Capital surplus Earned surplus (deficit) TOTAL LIABILITIES AND CAPITAL | \$42,226,513 2,356,868 15,454,945 2,375,000 24,000,000 1,000 23,409,725 (10,310,51) \$99,513,54 | 1,000 23,440,494 (10,208,140) 5) (91,646,793 |

Fairbanks Morse Inc

(f/k/a FCO Corporation:

(f/k/a Fairbanks Morse & Co., Inc.)

FEI #: 13-2502257

c/o Colt Industries Inc 1430 Park Avenue New York (New York), New York 10022 (212) 980-3500

Telex #: 12-5897

| New York (212) 980-3500 |
|--|
| |
| Residence Address (and bishless) Ref.# address if different from above) |
| RESIDENCE IF different II |
| Ref.# address 11 |
| Name |
| Title and Marth Greenwich, 11 10022 |
| Directors Anthony diBuono (1) Martindale North, Greenwich, C1 (1) Martindale North, Greenwich, C1 (2) 30 Sutton Flace, New York, NY 10022 (3) Sutton Flace, Mamaroneck, NY 10543 (4) Holy Flagler Drive, Mamaroneck, NY 10543 |
| Directors 44 Puono (2) 30 Sutton Place, New Manaroneck, NY 10343 |
| Anthony diBuono (2) 30 Sutton Trive, Mamaroneous, 1404 Flagler Drive, Mamaroneous |
| William D. Ford (3) 1404 Flagrer |
| coorde A. Sullum |
| Same as (3) |
| |
| George A. Strichman (4) |
| George A. Survey York, NY 10022 |
| 20 Past 72nd Story |
| president vergolis (5) 30 East |
| married T. Mar South |
| Same as (2) |
| vice President and Secretary (6) Same as (2) |
| Vice Fresh Ford |
| William D. Ford |
| Vice President and Treasurer (7) 17 Windsor Road, Summit, NJ 07902 (E) |
| |
| ranneth A |
| Vice President and Controller Vice President and Controller (8) 501 Grove St., Upper Montclair, NJ 07032 (E) |
| Provident and Controlle (8) 501 Grove But |
| |
| Vice President and Solve (8) 501 Salvatore J. Cozzolino (8) 50 |
| Vice Presidence J. Cozzolino Salvatore J. Cozzolino Treasurers Assistant Secretaries and Assistant Treasurers (9) 5 Cambridge Court, Larchmont, NY 10538 Assistant Secretaries and Assistant Treasurers (9) 5 Cambridge Court, South, Pleasantville, NY 10570 Description (10) 5 |
| Aggistant Secretarias (9) |
| Assistant Jana W. Hayward (10) 5 Deerricht Dana W. Hayward |
| |
| FODE: 0 1 60635 |
| Same Secretaries (11) |
| |
| Anthony diBuono Anthony diBuono William S. Schwab William S. Schwab (12) 365 Iris Laho, Schwab & Agran Sckol, Schwab & Agran Mount Vernon, NY 10552 468 North Fulton Ave., Mount Vernon, NY 10552 |
| William S. Schwab Sokol, Schwab St., Chicago, 12 William S. Schwab Sokol, Schwar St., Chicago, 12 North Dearborn St., Mount Vernon, NY 10552 |
| North Fulton Ave., |
| (13) 468 NOTO |
| Donald E. O'Keefe (13) |
| Donald E. O'Keefe (13) NY 11516 1 restant Treasurer (14) 81 Prospect Ave., Cedarhurst, NY 11516 |
| 14) 81 Prospect Avory |
| Assistant Treasurer (14) 81 Prospect Rvov |
| |
| Same as (3) |
| Chief Executive Officer Same as (3) |
| George A. Strichman |
| Genter |
| |

Fairbanks Morse Inc (continued)

Place and Date Incorporated Qualified to do Business In (Places and Dates)

Alabama, May 12, 1964 Alaska, May 11, 1964 Arizona, May 11, 1964 Arkensas, May 11, 1964 California, May 8, 1964 Colorado, May 8, 1964 Connecticut(B), May 8, 1964 Delaware, April 28, 1964 District of

Columbia, June 22, 1964 Florida, May 12, 1964 Georgia, May 8, 1964 Hawaii, July 1, 1964 Idaho, May 11, 1964 Illinois, May 11, 1964 Indiana, May 11, 1964 Iowa, May 11, 1964 Kansas, May 13, 1964

Statutory Agents Date of Annual Meeting Date of Last Annual Meeting Stock Authorized Stock Outstanding Percentage of Ownership Location of Corporation's Books Business Activity

Delaware, April 28, 1964.

Kentucky, May 11, 1964 Louisiana, May 11, 1964 Maine, May 8, 1964 Maryland, May 8, 1964 Massachusetts, May 8, 1964 Michigan, May 14, 1964 Minnesota, May 11, 1964 Mississippi, May 9, Missouri, May 12, 1964 Montana, May 19, 1964 Nebraska, May 11, 1964 Nevada, May 11, 1964 New Hampshire, May 8, 19 New Jersey, May 8, 1964 1964 New Mexico, May 11, 1964 New York(B), May 8, 1964 North Carolina, May 12, 1964 North Dakota, May 11, 1964

Ohio(A), May 8, 1964 Oklahoma, May 12, 1964 Oregon, May 11, 1964 Pennsylvania(A), May 11, 1964 Puerto Rico, June 10, 1964 Rhode Island, May 8, 1964 South Carolina, May 8, 1964 South Dakota, May 11, 1964 Tennessee, May 11, 1964 Texas, May 11, 1964 Utah, May 8, 1964 Vermont, May 11, 1964 Virginia, May 13, 1964 Washington, May 12, 1964 West Virginia, May 11, 1964 Wisconsin, May 12, 1964 Wyoming, May 11, 1964

CIT Corporation System Third Wednesday in April

10,000 Shares common stock, par value \$1.00 per share April 15, 1970 1,000 Shares common stock, par value \$1.00 per share 100% by Colt Industries Inc

430 Park Avenue, New York, NY 10022 Manufacturing and selling industrial equipment.